THE EMOTIONAL COMPETENCE FRAMEWORK

PERSONAL COMPETENCE

THESE COMPETENCIES DETERMINE HOW WE MANAGE OUR LIVES

SELF AWARENESS

Knowing one's internal states, preferences, resources, and intuitions

EMOTIONAL AWARENESS: RECOGNIZING ONE'S EMOTIONS AND THEIR EFFECTS

ACCURATE SELF-ASSESSMENT: KNOWING ONE'S STRENGTHS AND LIMITS

SELF CONFIDENCE: A STRONG SENSE OF SELF-WORTH AND CAPABILITIES

SELF REGULATION

MANAGING ONE'S INTERNAL STATES, IMPULSES AND RESOURCES

SELF CONTROL: KEEPING DISRUPTIVE EMOTIONS AND IMPULSES IN CHECK

TRUSTWORTHINESS: MAINTAINS STANDARDS OF HONESTY AND INTEGRITY

CONSCIENTIOUSNESS: TAKING RESPONSIBILITY FOR PERSONAL PERFORMANCE

ADAPTABILITY: FLEXIBILITY IN HANDLING CHANGE INNOVATION: BEING COMFORTABLE WITH NOVEL IDEAS, APPROACHES, AND NEW INFORMATION

MOTIVATION

EMOTIONAL TENDENCIES THAT GUIDE OR FACILITATE REACHING
GOALS

ACHIEVEMENT DRIVE: STRIVING TO IMPROVE OR MEET A

STANDARD OF EXCELLENCE

COMMITMENT: ALIGNING WITH THE GOALS OF THE GROUP OR

ORGANIZATION

INITIATIVE: READINESS TO ACT ON OPPORTUNITIES

OPTIMISM: PERSISTENCE IN PURSUING GOALS DESPITE OBSTACLES AND SETBACKS

THE EMOTIONAL COMPETENCE FRAMEWORK

SOCIAL COMPETENCE

THESE COMPETENCIES DETERMINE HOW WE HANDLE RELATIONSHIPS

EMPATHY

AWARENESS OF OTHERS' FEELINGS, NEEDS, AND CONCERNS

Understanding Others: Seeing others' feelings and Perspectives, and taking an active interest in their concerns

DEVELOPING OTHERS: SENSING OTHERS' DEVELOPMENT NEEDS AND BOLSTERING THEIR ABILITIES

SERVICE ORIENTATION: ANTICIPATING, RECOGNIZING, AND MEETING CUSTOMERS' NEEDS

LEVERAGING DIVERSITY: CULTIVATING OPPORTUNITIES THROUGH

DIFFERENT KINDS OF PEOPLE

POLITICAL AWARENESS: READING A GROUP'S EMOTIONAL CURRENTS AND POWER RELATIONSHIPS

SOCIAL SKILLS

ADEPTNESS AT INDUCING DESIRABLE RESPONSES IN OTHERS

INFLUENCE: WIELDING EFFECTIVE TACTICS FOR PERSUASION COMMUNICATION: LISTENING OPENLY AND SENDING CONVINCING MESSAGES

CONFLICT MANAGEMENT: NEGOTIATING AND RESOLVING DISAGREEMENTS

LEADERSHIP: INSPIRING AND GUIDING INDIVIDUALS AND GROUPS **CHANGE CATALYST:** INITIATING OR MANAGING CHANGE

BUILDING BONDS: NURTURING INSTRUMENTAL RELATIONSHIPS **COLLABORATION AND COOPERATION:** WORKING WITH OTHERS TOWARD SHARED GOALS

TEAM CAPABILITIES: CREATING GROUP SYNERGY IN PURSUING COLLECTIVE GOALS